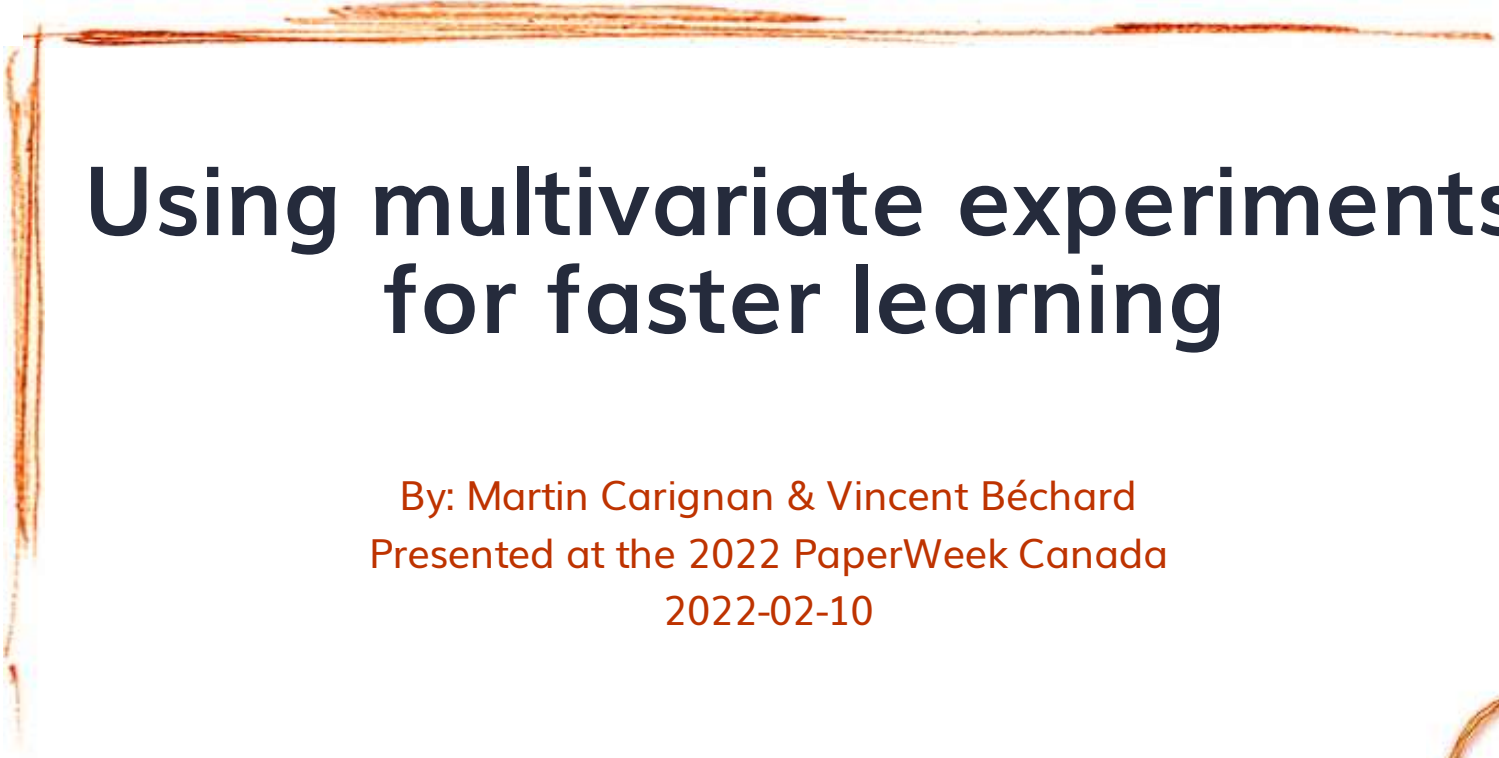


A decorative border made of thick orange brushstrokes frames the top and left sides of the slide.

Using multivariate experiments for faster learning

By: Martin Carignan & Vincent Béchard
Presented at the 2022 PaperWeek Canada
2022-02-10





Agenda

- ≡ Univariate trials
- ≡ Why "multivariate" matters?
- ≡ What about multivariate DOE?
- ≡ The power of model-driven DOE
- ≡ Final thoughts



Keywords you need to know

Univariate

Working with one variable at the time

Multivariate

Working with several variables altogether

Experiment

Manipulating some process variables (X) to study the impact on performance indicators (Y)

Martin Carignan



Somewhat strange statistician with useful tricks to help people and process feeling better

Vincent Béchard



Definitely bizarre mathematician surprisingly providing beneficial insights from data and models



Univariate trials





Concept of univariate trials

≡ Approach commonly used in the industry:

- ♦ Using process expertise, select the most influential variables
- ♦ Take one variable and select the desired trial points
- ♦ Perform the trials:
 - Make sure everything is stable and constant in the process
 - Sequentially apply the trial points for this variable
 - Collect the process performance data
- ♦ Repeat for the other variables until done

Goal: isolate the impact of a specific variable (since nothing else varies)





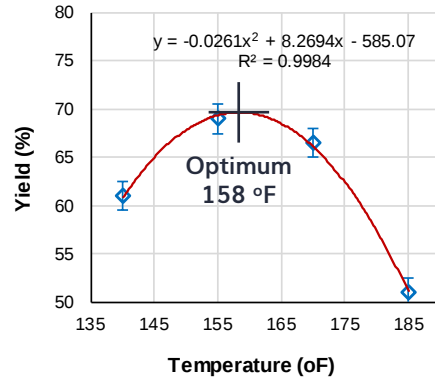
Illustration of the concept

≡ The yield of a batch process reaction depends on:

- ♦ Temperature, between 140°F and 180°F
- ♦ Batch time, between 0.5h and 2.5h

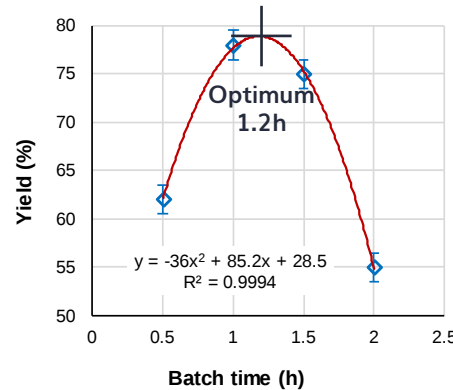
Step 1: temperature

Using actual batch time of 1.75



Step 2: batch time

Using the recommended 158 °F



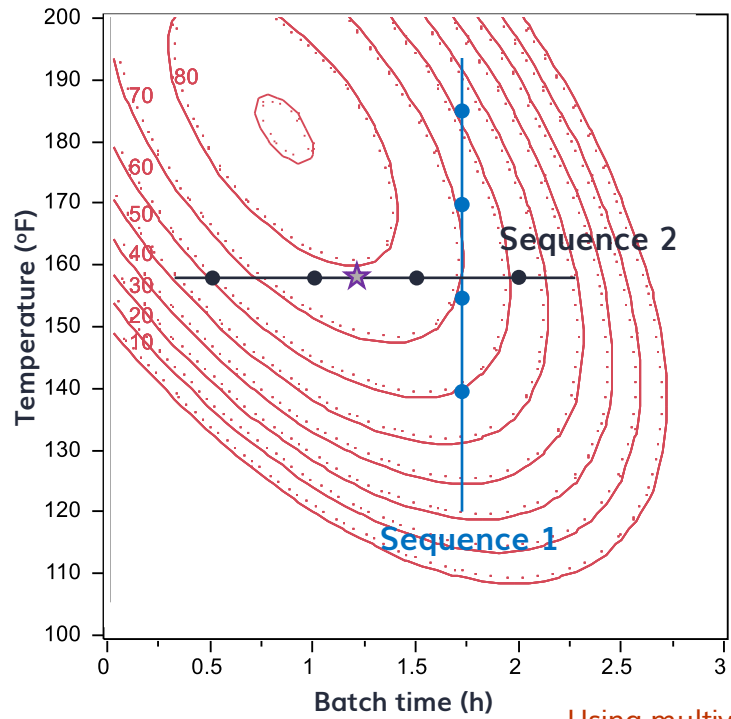
Solution

At 158 °F for 1.2h, the maximum yield is 78%!



What did we really do?

≡ Sequence of 2 univariate trials:



What has been missed?
What could have been
done better?





Why “multivariate” matters?



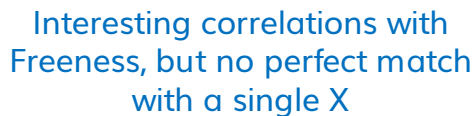
Why "multivariate" matters?

≡ In a typical process, many parameters have to be set simultaneously to improve the performance

- Example with sheet breaks at the paper machine: TMP% in pulp, jet-to-wire ratio, roll pressure, headbox pH, ...
- How many data collection points on a machine????

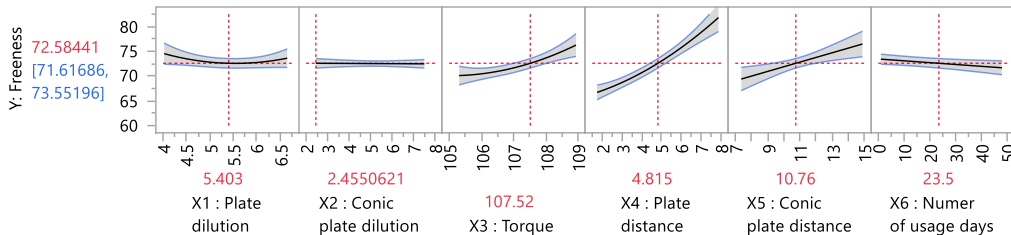
≡ Question: what if several X variables are mildly correlated with the Y?

- Dropping them: some signal could be lost
- Keeping them: some noise could come with the signal
- Could they work well together to explain the Y?



RSquare	0.750174
RSquare Adj	0.732329
Root Mean Square Error	2.056201
Mean of Response	70.65816
Observations (or Sum Wgts)	196

When together, a good model can arise!
 $r = \sqrt{R^2} = 0.87$

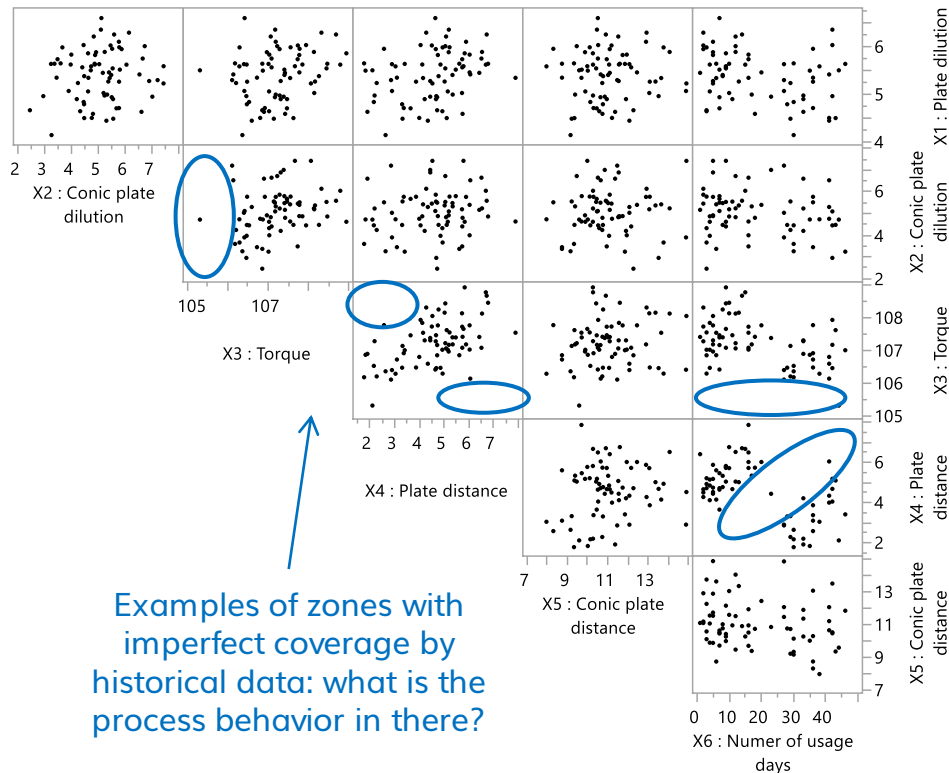




Using historical data to optimize

Potential pitfall #1

Have all the multivariate combinations been explored?



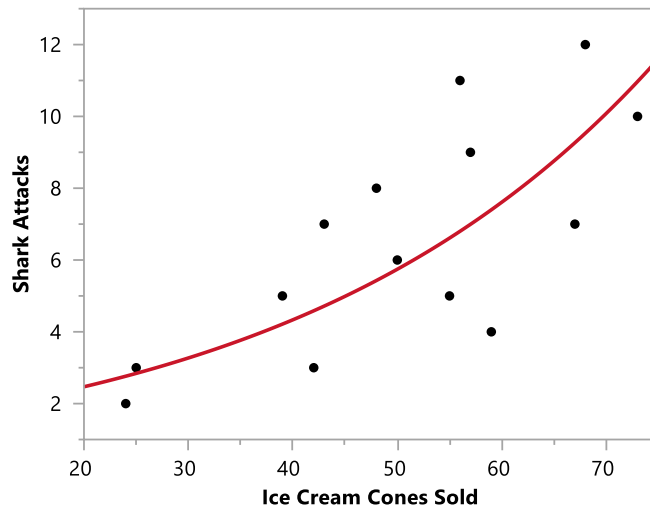


Using historical data to optimize

Potential pitfall #2

Are these "true"
cause-and-effect
relationships?

How was that proven?



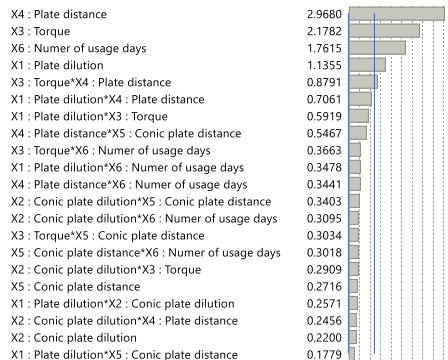
Really a cause-and-effect?

Who was crazy enough to try that!



The good news...

- ≡ Multivariate historical data can't replace a thorough experiment
- ≡ However, historical data can help screening the important factors to avoid testing them all
 - ♦ Use the Pareto principle to select the most influential ones
 - ♦ Anticipate the type of relationship (model) to expect



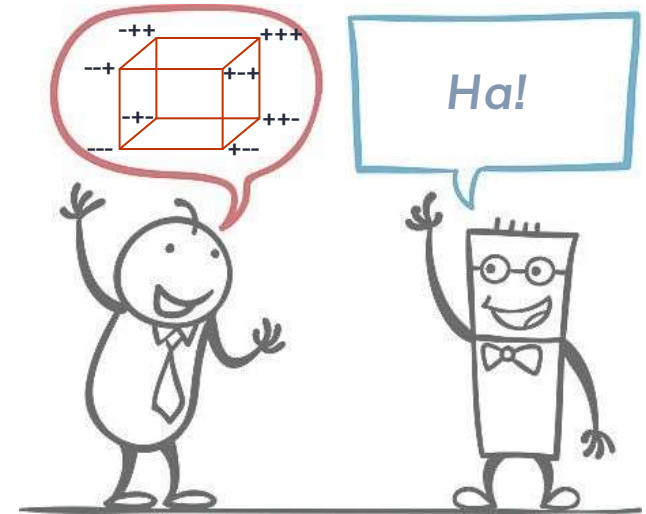


What about multivariate DOE?



What is a DOE ?

- ≡ Design of Experiments (DOE)
= Dialog with the process
- ≡ Identifies cause-and-effect relationships
- ≡ Helps understanding complex processes





Important terminology

Factor

- σ Parameter suspected to affect a response variable (or dependent variable or Y)
 - σ Examples: temperature, pressure
-

Level

- σ Values taken by a factor during an experiment
 - σ Example: 100°C, 200°C, 300°C.
-

Treatment

- σ Combination of factors' levels being investigated (a row in the data table!)
-

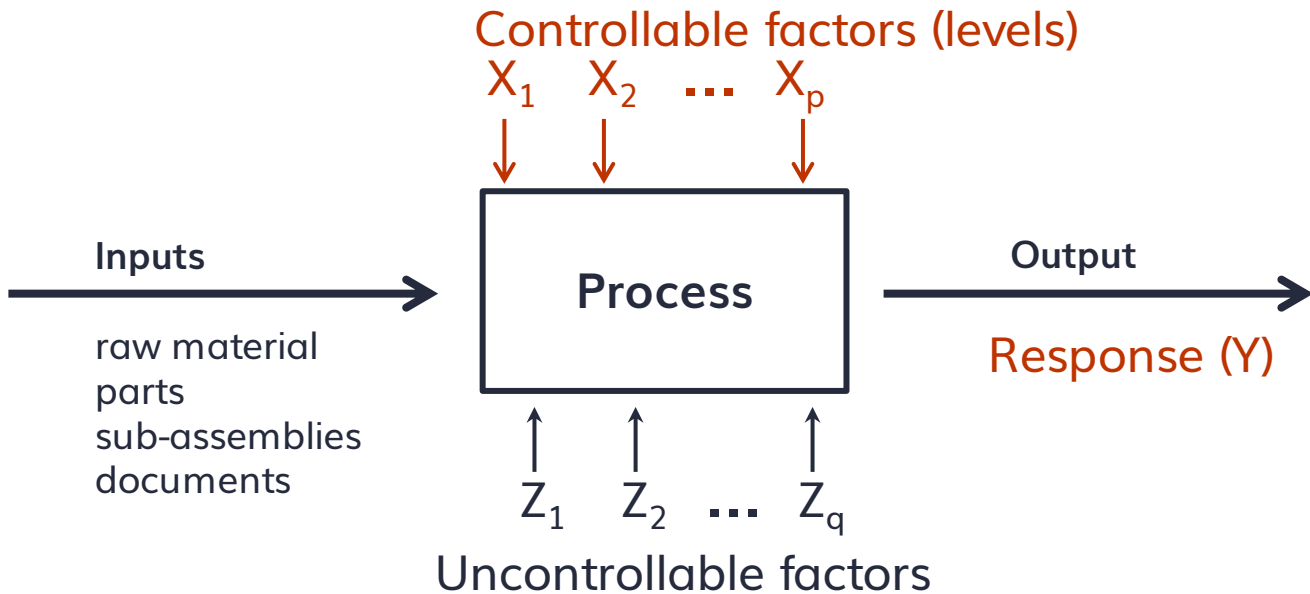
Experimental space

- σ Material, equipment, environmental conditions and other conditions prevailing during an experiment
-



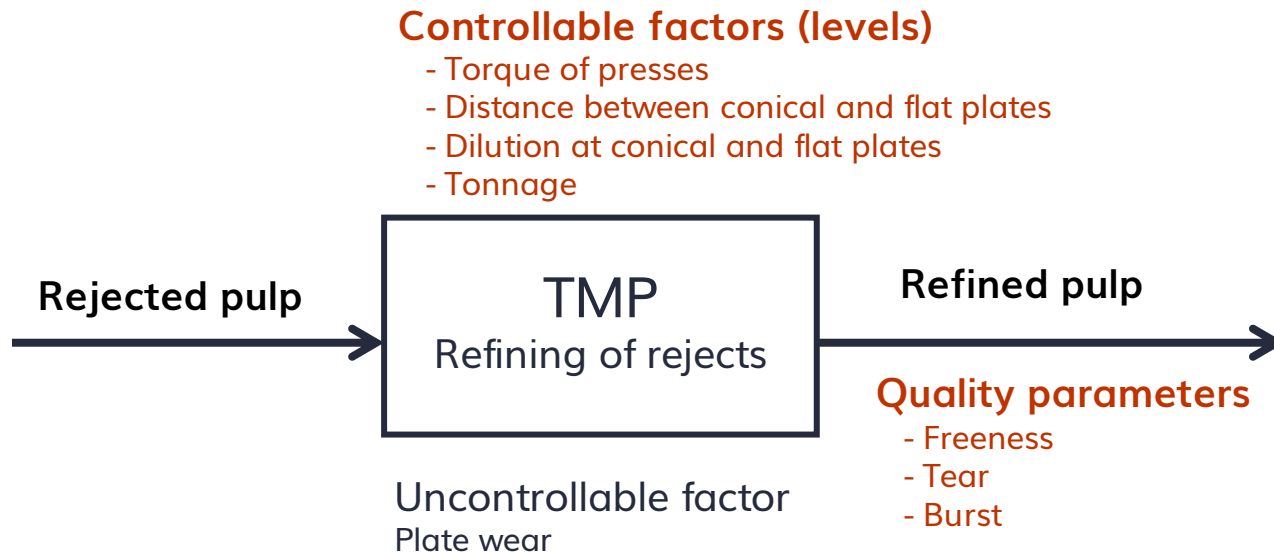


What is a process?





What is a process?



Identify which factors and interactions have the biggest impact on strength and freeness



Basic experimental principles

≡ In order to perform efficient experiments on processes affected by uncontrollable factors, four basic principles must be considered

- ♦ Randomization
- ♦ Replication
- ♦ Repetition
- ♦ Blocking



Basic principles – Example

- ≡ Nadine wants to run a DOE in her paint booth.
- ≡ After some brainstorming with her team and data analysis they decide to experiment with
 - ♦ X1: fluid flow
 - ♦ X2: attack angle of the paint gun
- and measure their impact on paint thickness
- ≡ She wants to test a "high" (1) and "low" (-1) level for each factor for a total of 4 different treatments



Basic Principles – Replication

≡ Design replication is redoing all treatments (with reset; i.e. all runs have the same setup process)

- ♦ Allows to estimate experimental error. This estimate will then be used to determine whether the effects observed are statistically significant.
- ♦ When the sample mean is used to estimate the effect of a factor, each replicate then improves the precision of the estimate (more observations to calculate the sample mean)



Replication is associated to the improvement of the precision of treatments effect by redoing them



Basic Principles – Replication

Four replicates of
each treatment

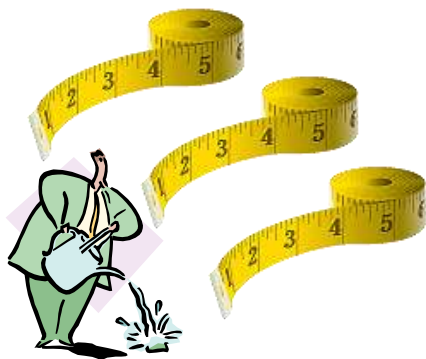
	Pattern	Fluid flow / débit fluide	Attack angle / Angle d'attaque	Thickness / Épaisseur
1	+-	1	-1	*
2	+-	1	-1	*
3	-+	-1	1	*
4	++	1	1	*
5	++	1	1	*
6	-+	-1	1	*
7	--	-1	-1	*
8	-+	-1	1	*
9	+-	1	-1	*
10	--	-1	-1	*
11	--	-1	-1	*
12	--	-1	-1	*
13	++	1	1	*
14	-+	-1	1	*
15	--	-1	-1	*
16	++	1	1	*
17	++	1	1	*
18	-+	-1	1	*
19	+-	1	-1	*
20	+-	1	-1	*



Basic Principles – Repetition

≡ Repetition is making multiple measurements on the same treatment during the same run of a treatment (without resetting)

- ♦ Allows to get a better estimate of the effect of a treatment during a single run (by averaging all the repeated measurements, the measurement error is decreased)



Repetition is associated to the improvement of the precision of treatments effect by reducing the measurement error



Basic Principles – Repetition

		Fluid flow / débits fluide	Attack angle / Angle d'attaque	Thickness / Epaisseur	Thickness / Epaisseur 2	Thickness / Epaisseur 3	Thickness / Epaisseur 4	Thickness / Epaisseur 5
1	+-	1	-1	*	*	*	*	*
2	+-	1	-1	*	*	*	*	*
3	-+	-1	1	*	*	*	*	*
4	++	1	1	*	*	*	*	*
5	++	1	1	*	*	*	*	*
6	--	-1	1	*	*	*	*	*
7	--	-1	-1	*	*	*	*	*
8	-+	-1	1	*	*	*	*	*
9	+-	1	-1	*	*	*	*	*
10	--	-1	-1	*	*	*	*	*
11	--	-1	-1	*	*	*	*	*
12	--	-1	-1	*	*	*	*	*
13	++	1	1	*	*	*	*	*
14	-+	-1	1	*	*	*	*	*
15	--	-1	-1	*	*	*	*	*
16	++	1	1	*	*	*	*	*
17	++	1	1	*	*	*	*	*
18	-+	-1	1	*	*	*	*	*
19	+-	1	-1	*	*	*	*	*
20	+-	1	-1	*	*	*	*	*

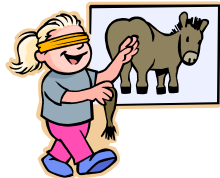
Four repetitions at
each treatment.



Basic Principles – Randomization

≡ Randomization means that both, the allocation of the experimental material and order of trials, are randomly determined and a reset is done between each run

- ♦ Allows to "average out" the impact of the uncontrollable or extraneous factors that may be present. It minimizes the risk of bias (for example: working shift)
- ♦ Allows to have observations (or errors) that are independently distributed (required by the statistical methods)





Basic Principles – Randomization

Each treatment is performed in **random order**.

It is not all "Fluid flow" at low level done first then "Fluid flow" at high level.

Between each run, a reset is done.

		Pattern	Fluid flow / débit fluide	Attack angle / Angle d'attaque	Thickness / Epaisseur
	1	+-	1	-1	•
	2	+-	1	-1	•
	3	-+	-1	1	•
	4	++	1	1	•
	5	++	1	1	•
	6	-+	-1	1	•
	7	--	-1	-1	•
	8	-+	-1	1	•
	9	+-	1	-1	•
	10	--	-1	-1	•
	11	--	-1	-1	•
	12	--	-1	-1	•
	13	++	1	1	•
	14	-+	-1	1	•
	15	--	-1	-1	•
	16	++	1	1	•
	17	++	1	1	•
	18	-+	-1	1	•
	19	+-	1	-1	•
	20	+-	1	-1	•



Basic Principles – Blocking

- ≡ Blocking is a subdivision of the experimental space in subgroups, each subgroup being constituted of relatively homogeneous units. It is expected that the experimental error will be smaller within the blocks than within the whole experimental space.
- ♦ The word comes from the domain of agriculture where a field was divided into common conditions : exposition to the wind, nearness of water, thickness of arable land.





Basic Principles – Blocking

If the experiment is performed over five days, five blocks could be created

All treatments are randomized within blocks

This is a randomized complete block design

		Random Block	Fluid flow / débit fluide	Attack angle / Angle d'attaque	Thickness / Epaisseur
1	1	1	-1	1	•
2	1	1	1	1	•
3	1	1	-1	-1	•
4	1	1	1	-1	•
5	2	2	-1	1	•
6	2	2	1	-1	•
7	2	2	-1	-1	•
8	2	2	1	1	•
9	3	3	1	-1	•
10	3	3	1	1	•
11	3	3	-1	1	•
12	3	3	-1	-1	•
13	4	4	1	-1	•
14	4	4	-1	-1	•
15	4	4	1	1	•
16	4	4	-1	1	•
17	5	5	-1	-1	•
18	5	5	-1	1	•
19	5	5	1	1	•
20	5	5	1	-1	•



Basic Principles – Blocking

≡ Examples in industry :

- ♦ paper grade
- ♦ operators
- ♦ day of production
- ♦ Etc.

≡ Blocking allows to take into account factors which have an effect on the response variable but which are difficult or impossible to control. It is important to consider the blocks in the statistical analysis of the results.

- ♦ There are experiments with complete or incomplete blocks where "incomplete" simply means all treatments do not occur within the same block.

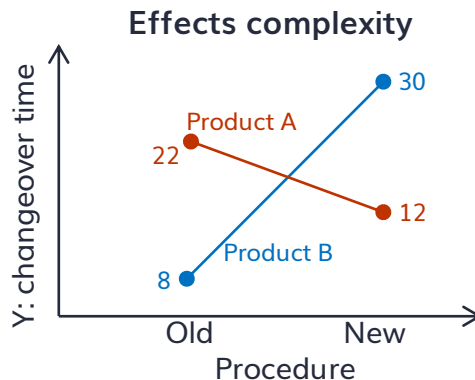
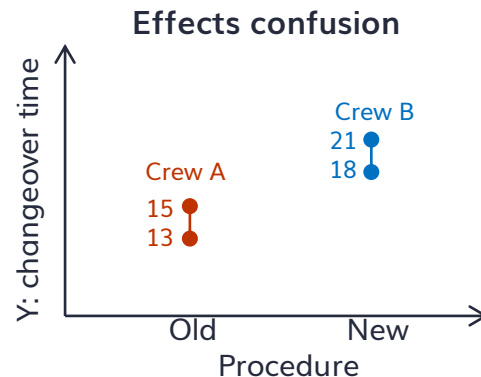
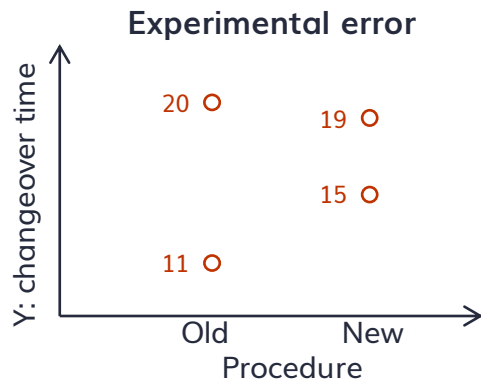


But why do we need
replication, repetition,
randomization and
blocking?



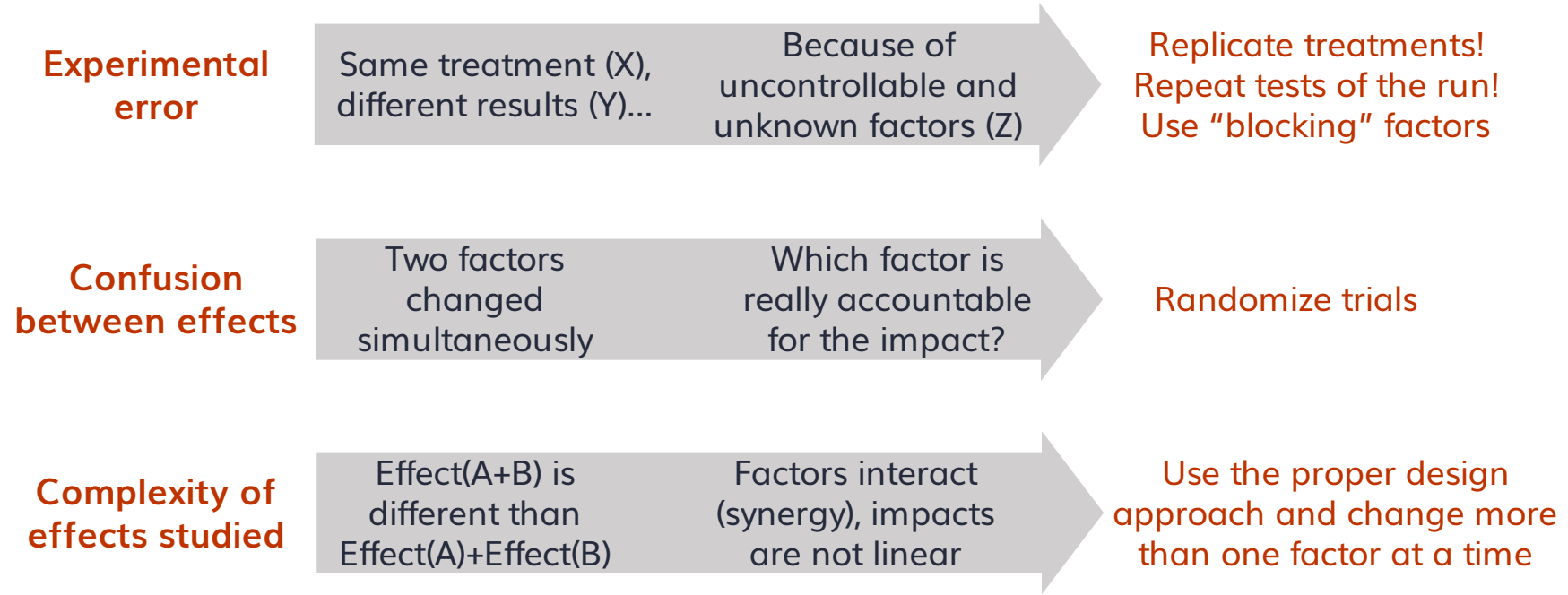
To address the very
practical challenges we
face with experiments!

Challenges with experiments



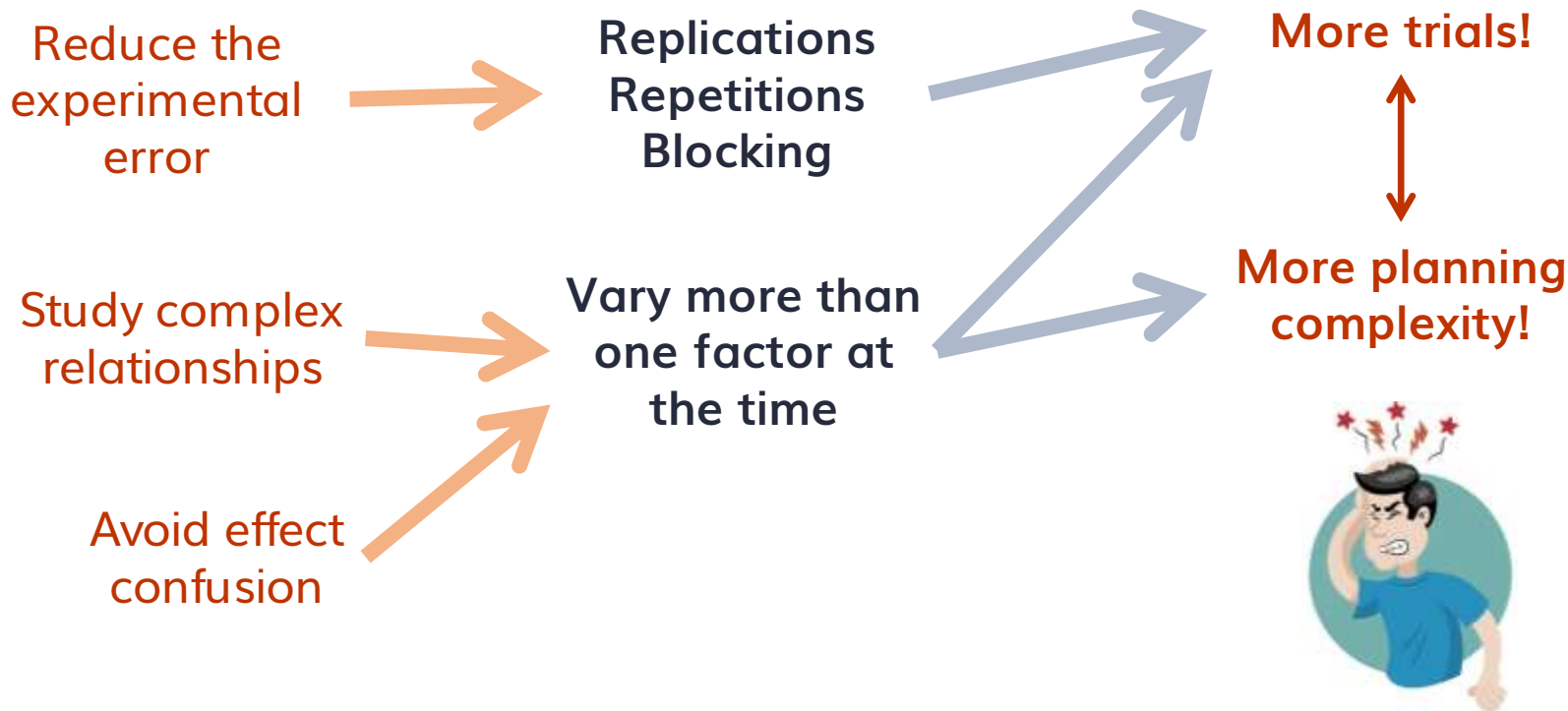


Challenges with experiments



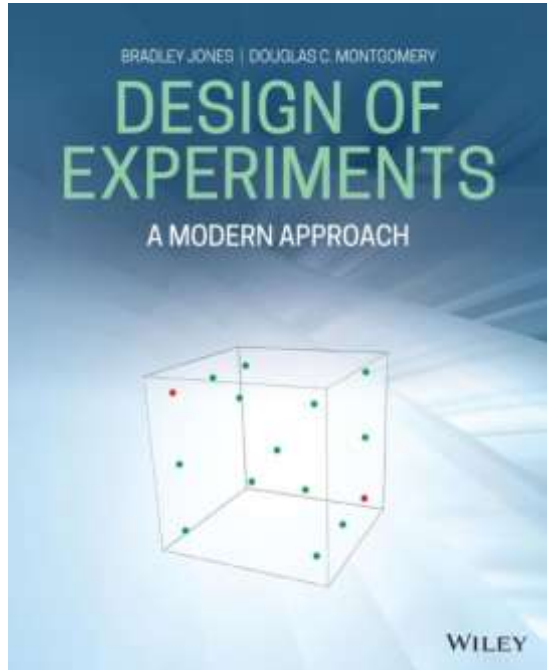


In other words...



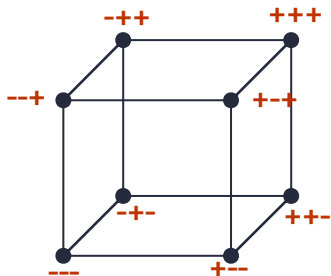


Statistical rescue!

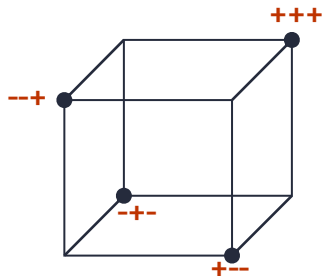




Well-known designs

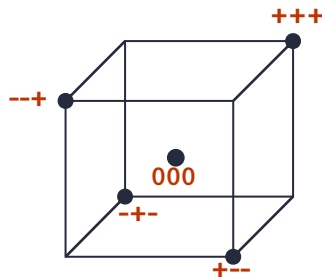


Full factorial designs



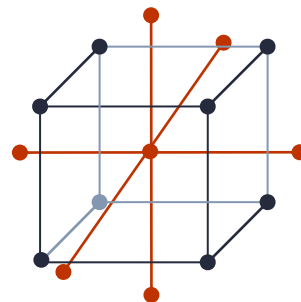
Fractional factorial designs

Screening designs
(main effects and interactions, selection of most important Xs)

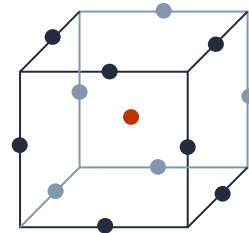


... with central point

Response surface
(interactions and quadratic effects, for optimization)



Central composite (CC)



Box-Behnken (BB)



Applying them in Pulp & Paper

Why they are used



Why they are not used

- ≡ Proven efficient multivariate experimental designs
- ≡ Widely taught since the 1920s, relatively simple to understand
- ≡ Could be designed by hand, very common in statistical software

- ≡ Number of trials too high compared to budget\$
- ≡ Data collection strategy forcing to perform trials not required for the desired effects
- ≡ Need a response surface design (CC and BB) to capture specific quadratic terms



Statistical rescue!



Novel strategy in the late 1990s to reduce the number of trials to the bare minimum!

© 1995 American Statistical Association and the American Society for Quality Control

TECHNOMETRICS, FEBRUARY 1995, VOL. 37, NO. 1

The Coordinate-Exchange Algorithm for Constructing Exact Optimal Experimental Designs

Ruth K. Mee

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Christopher J. Nachreiner

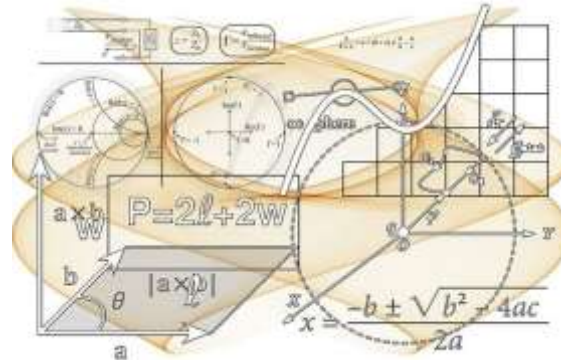
Operations and Management
Science Department
Curtis L. Carlson School of
Management
University of Minnesota
Minneapolis, MN 55455

We describe the cyclic coordinate-exchange algorithm for constructing D -optimal and linear-optimal experimental designs. The algorithm uses a variant of the Gauss-Jordan cyclic coordinate-descent algorithm within the k -exchange algorithm to achieve subsequence reduction. Its assigned computing time has advantages over the following: Candidate sets, which grow exponentially as the number of factors, need not be explicitly constructed or enumerated. Coarse design spaces for mixed factors by discrete design spaces are handled directly, without the need for sophisticated nonlinear programming routines or candidate set adjustment. For design problems having 10 or more factors, the reduction in execution time are typically two or more orders of magnitude when compared to standard candidate set-based procedures such as k -exchange, yet the designs produced exhibit no loss of efficiency.

But it's a bit more complicated science...



The power of model-driven DOE

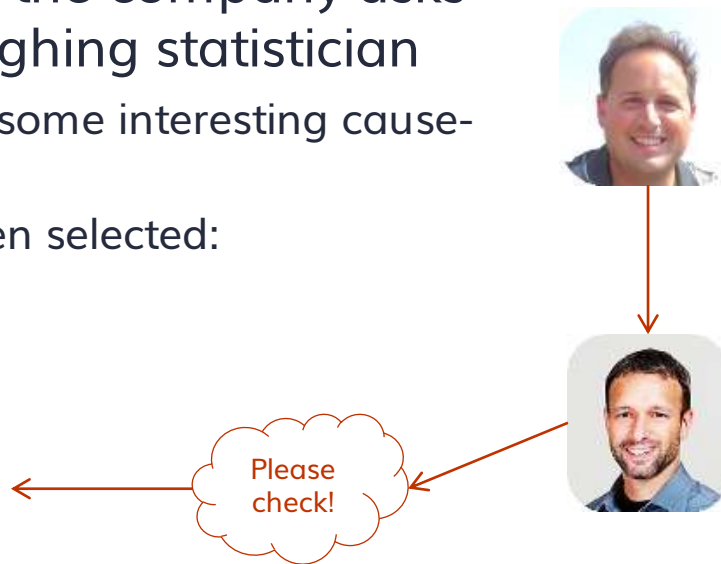




The context

≡ Following a multivariate analysis made by a strange but apparently smart consultant, the company asks for a second advice to a loud-laughing statistician

- ♦ The mandate consists in validating some interesting cause-and-effect relationships
- ♦ These process parameters have been selected:
 - Lip opening
 - Headbox pressure
 - Calendar pressure
 - Calendar draw
 - Specific energy
 - High pressure steam





A "standard" strategy

- ≡ Choose the combination of 6 factors that seems the best, then try it
- ≡ If it doesn't yield to the expected results, move a factor level in the best direction and try it
- ≡ If it doesn't yield to the expected results, move another factor in the same fashion
- ≡ Etc..





A little less "standard" strategy

≡ Since there are 6 factors, we could consider the following experiments (without replications):

- ♦ Full factorial designs $2^6 = 64$ trials

Are you crazy???



- ♦ Fractional factorial design $2^{6-1} = 32$ trials (Resolution 5)
- ♦ Fractional factorial design $2^{6-2} = 16$ trials (Resolution 4)
- ♦ Fractional factorial design $2^{6-3} = 8$ trials (Resolution 3)

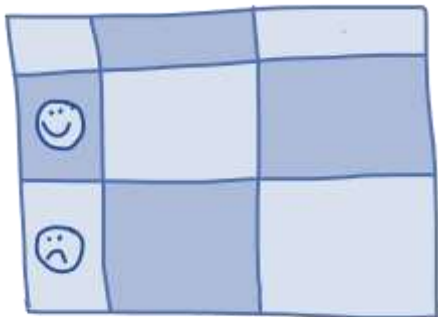
8 trials, there you go!



d Pros and cons of the strategy

≡ PROS

- ♦ Known designs
- ♦ Known aliasing structure
- ♦ Balanced plans



≡ CONS

- ♦ Too many trials since we estimate terms with a negligible interest
- ♦ Cannot test for specific terms – allows only testing for the presence of curvature if center points are added



A new philosophy

≡ Let's think the opposite way!

- ♦ Prepare the model you wish to obtain
- ♦ Define which trials are required to fit that model



(Serious) Note

A software is required to prepare custom designs. In this presentation we will use JMP.

 Statistical Discovery™ From SAS



Illustrated methodology

1. Identify the experiment's goal
 - ♦ Evaluate the impact of the 6 factors on the Y (paper quality %)
2. Select the factors, their levels and the difficulty (response time) to change from a level to the other during the experiment
 - ♦ X1: Lip opening [9.5 ; 11.5]
 - ♦ X2: Headbox pressure [28 ; 35] - **HARD**
 - ♦ X3: Calendar pressure [8 ; 43]
 - ♦ X4: Calendar draw [0.03 ; 0.40]
 - ♦ X5: Specific energy [3 ; 17]
 - ♦ X6: High pressure steam [700 ; 725]
3. Identify which parameters will have to remain constant during the experiment
4. Specify the desired model: main effects, interactions, quadratic terms
 - ♦ Main effects: X1, X2, X3, X4, X5, X6
 - ♦ Interactions: X1*X4, X1*X6, X2*X6
 - ♦ Quadratic: X4*X4
5. Build the plan
6. Verify the power



DOE Template

≡ A template to help in designing experiments

*To get the template, connect with Martin or Vincent on LinkedIn

Main Objective:							
Secondary Objectives:							
Response Variables :							
Name	Units	Minimum	Maximum	Target	Response goal	Importance	Quality of measurement
Y1:							
Y2:							
Y3:							
Factor and Levels:							
Name	Units	Low Level	Med Level	High Level	Other levels	Easiness to change	Risk of directly jumping from low to high level or vice-versa
X1:							
X2:							
X3:							
X4:							
X5:							
Factors held constant:							
Name	Units	Desired setting	Acceptable variation				
C1:							
C2:							
C3:							
C4:							
Noise factors							
Name	Units	Will be measured during the experiment ? (y/n)					
N1:							
N2:							
N3:							
Model: Main effects + Specify interactions and quadratic effects:							

In JMP...



Custom Design

Responses

Factors

Add Factor ▼ Remove Add N Factors 1

Name	Role	Changes	Values
X1: Lip Opening	Continuous	Easy	9.5
X2: Headbox Pressure	Continuous	Hard	28
X3: Calendar Pressure	Continuous	Easy	8
X4: Calendar Draw	Continuous	Easy	0.03
X5: Specific Energy	Continuous	Easy	3
X6: High Pressure Steam	Continuous	Easy	700

Covariate/Candidate Runs

Define Factor Constraints

- ☒ None
- ☐ Specify Linear Constraints
- ☐ Use Disallowed Combinations Filter
- ☐ Use Disallowed Combinations Script

Model

Main Effects Interactions ▼ RSM Cross Powers ▼ Remove Term

Name	Estimability
Intercept	Necessary
X1: Lip Opening	Necessary
X2: Headbox Pressure	Necessary
X3: Calendar Pressure	Necessary
X4: Calendar Draw	Necessary
X5: Specific Energy	Necessary
X6: High Pressure Steam	Necessary
X1: Lip Opening*X4: Calendar Draw	Necessary
X1: Lip Opening*X6: High Pressure Steam	Necessary
X2: Headbox Pressure*X6: High Pressure Steam	Necessary
X4: Calendar Draw*X4: Calendar Draw	Necessary



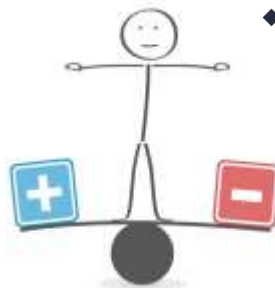
Pros & cons of model-driven DOE

≡ PROS

- ♦ Minimizes the number of trials
- ♦ Triggers a discussion on the assumptions we want to test
- ♦ Makes it easy to add specific quadratic terms

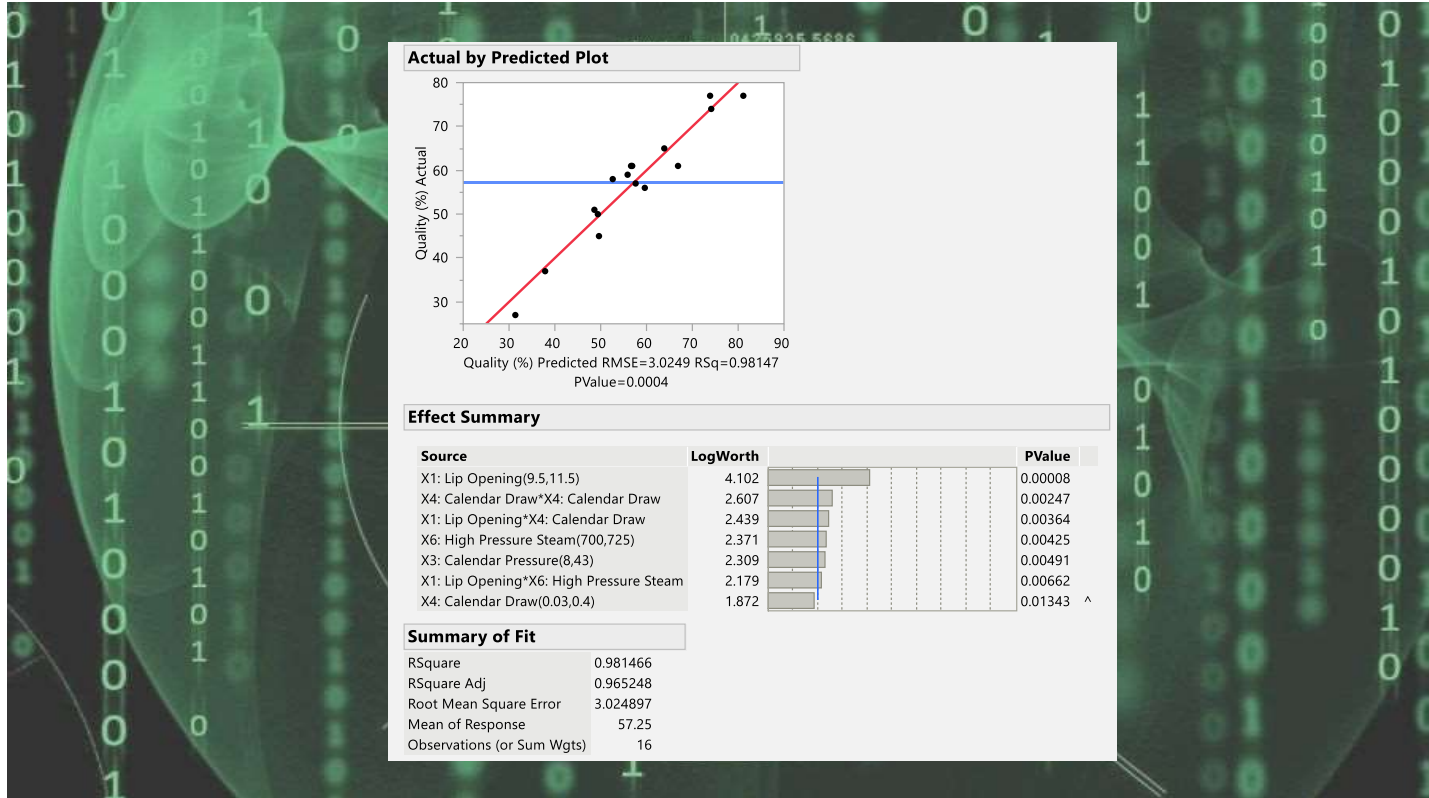
≡ CONS

- ♦ Limits the chances to discover "by luck" an important effect
- ♦ The notion of "aliasing" has to be well understood
- ♦ The aliasing structure can be complex





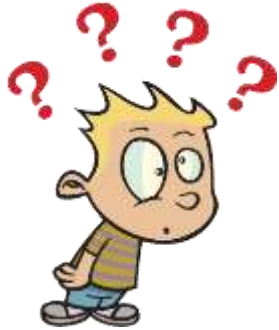
Results analysis in JMP...





Think about it

≡ Do your trials allow statistically testing the assumptions you believe to be important?



- ♦ If the answer is "NO", using the model-driven optimal experiment design approach could be beneficial:
 - It forces using scientific thinking
 - It efficiently tests the most likely possible assumptions
 - It is not tied to a set of pre-defined models like "ordinary" DOEs (screening designs and response surfaces)

A theory is just a mathematical model to describe the observations.



Final thoughts



About testing variation

≡ Don't waste you DOE because of testing variation

- ♦ The hard part is often to perform the experiment
- ♦ It could be discouraging to realize after-the-fact that the results are not valid because of variation in the lab
- ♦ To reduce that risk it is recommended to:
 - Try using a single tester and a single instrument
 - If not possible, use the DOE principles to distribute the tests among the testers/instruments to ensure no factor is confounded with testers/technician

Factor A	Factor B	Tester	Tester
-	+	X	Y
-	-	Y	X
+	+	Y	X
+	-	X	Y



About testing variation

≡ Factor A is confounded with the Tester

Factor A	Factor B	Tester
-	+	X
-	-	X
+	+	Y
+	-	Y

Factor A	Factor B	Tester
-	+	X
-	-	Y
+	+	Y
+	-	X

≡ The interaction AB is confounded with the Tester

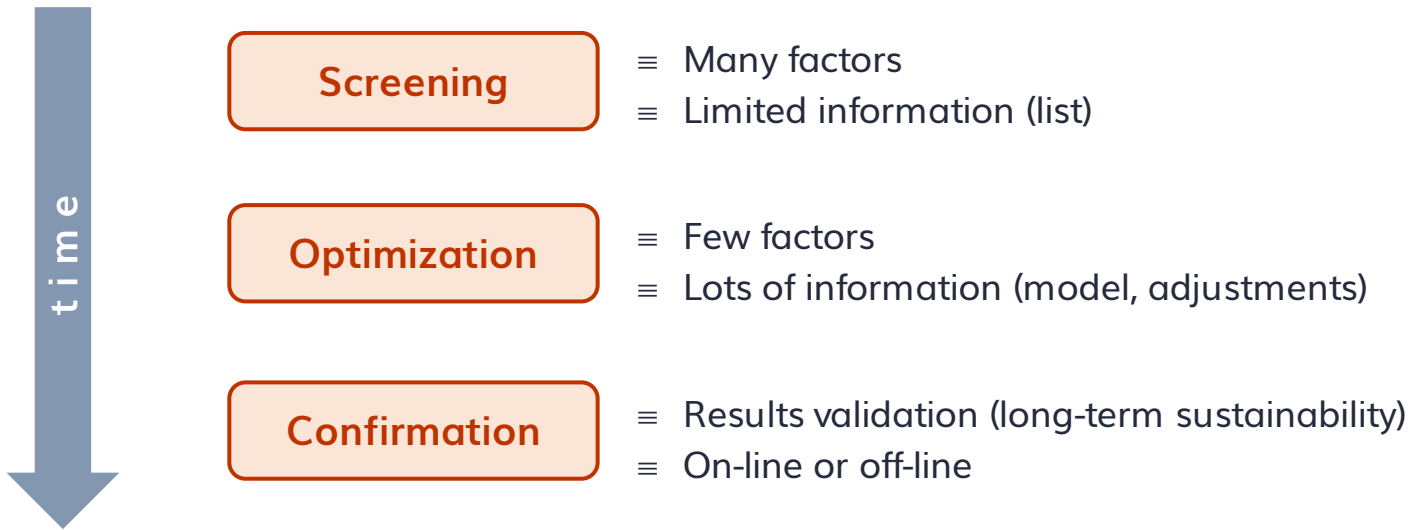
≡ If you can do repetitions of the test, there is no confusion ... and it improves measurement precision!

Factor A	Factor B	Tester	Tester
-	+	X	Y
-	-	Y	X
+	+	Y	X
+	-	X	Y



Sequential adaptative approach

≡ A series of smaller experiments is preferable to one bigger holistic “all eggs in the same basket” strategy:





Sample size matters

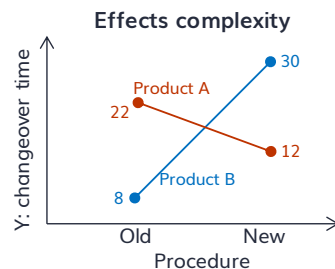
≡ Prior to performing an experiment, it could be a good idea to estimate the "**power**", i.e. the probability the experiment will allow to detect an impact of δ from a factor

- ♦ This probability is function of the expected noise in the results
- ♦ The power can be improved by increasing the number of runs or by reducing the measurement error with repetitions of the test in the lab



I am still hesitant to perform a multivariate experiment

- ≡ I am not a statistician ... how can I do this ???
 - ♦ With the help of a software and some coaching, it is possible to learn this rapidly
- ≡ It is too complex to change multiple factors at the same time
 - ♦ You can limit the number of factors if you want ... but the only way to identify interactions is to change the factors simultaneously and ... there are often interactions in a P&P process
- ≡ If you want to get into AI, multivariate experiments can be an efficient way to feed the "machine" with excellent data to get better results faster ...





Planning saves effort!

A good planning and design
of the data collection process



A strong statistical analysis



**Much faster and
accurate convergence**





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